

## A Novel Linguistic Group Decision-Making Model Based on Extended Hesitant Fuzzy Linguistic Term Sets

Cuiping Wei\*

*College of Mathematical Sciences, Yangzhou University,  
Yangzhou 225002, China  
wei\_cuiping@aliyun.com*

Na Zhao

*School of Economics and Management,  
Southeast University, Nanjing 211189, China  
zhaonawfxy@163.com*

Xijin Tang

*Academy of Mathematics and Systems Science,  
Chinese Academy of Sciences, Beijing 100190, China  
xjtang@iss.ac.cn*

Received 17 March 2014

Revised 10 November 2014

Hesitant fuzzy linguistic term set (HFLTS) is a set with ordered consecutive linguistic terms, and is very useful in addressing the situations where people are hesitant in providing their linguistic assessments. Wang [H. Wang, Extended hesitant fuzzy linguistic term sets and their aggregation in group decision making, *International Journal of Computational Intelligence Systems* 8(1) (2015) 14–33.] removed the consecutive condition to introduce the notion of extended HFLTS (EHFLTS). The generalized form has wider applications in linguistic group decision-making. By introducing distance measures for EHFLTSs, in this paper we develop a novel multi-criteria group decision making model to deal with hesitant fuzzy linguistic information. The model collects group linguistic information by using EHFLTSs and avoids the possible loss of information. Moreover, it can assess the importance weights of criteria according to their subjective and objective information and rank alternatives based on the rationale of TOPSIS. In order to illustrate the applicability of the proposed algorithm, two examples are given and comparisons are made with the other existing methods.

*Keywords:* Multi-criteria group decision making; extended hesitant fuzzy linguistic term sets; distance measures; TOPSIS.

\*Corresponding author.

## 1. Introduction

In multi-criteria decision making (MCDM), many criteria are of qualitative nature, and it is more suitable to evaluate them in the form of languages. For example, when evaluating the reliability of an information system, experts prefer to use fuzzy languages such as “excellent”, “good” or “poor” etc. Hence, it is very natural and important to study the fuzzy linguistic approach.<sup>46</sup> Up to now, many linguistic models have been proposed to extend and improve the fuzzy linguistic approach in information modeling and computing processes. There are two classical linguistic computational models in specialized literatures:<sup>33</sup> the semantic model<sup>2,8,30,44</sup> and the symbolic model.<sup>9,11,13,14</sup> Moreover, these models have been successfully applied to many areas, such as, decision making,<sup>4,10,15,45</sup> information retrieval,<sup>16,20</sup> supply chain management.<sup>6</sup>

In these linguistic models, an expert usually uses a single linguistic term in a linguistic term set to assess a linguistic variable. However, when the expert is thinking of several terms at the same time or looking for a more complex linguistic term not usually defined in the linguistic term set, it is difficult for him/her to provide a single term as an expression of his/her knowledge. In order to model such situations, Rodríguez *et al.*<sup>31</sup> used the idea in defining hesitant fuzzy sets<sup>35,36</sup> (see also Refs. 24 and 25) to introduce the concept of hesitant fuzzy linguistic term sets (HFLTSs). So, by means of the HFLTS model, an expert could assess a linguistic variable by using several linguistic terms for decision-making. About the HFLTS theory, some preliminary results have been obtained. Liao *et al.*<sup>26</sup> gave the distance and similarity measures of HFLTSs and applied them to MCDM problems. Zhu and Xu<sup>47</sup> introduced the concept of hesitant fuzzy linguistic preference relations (HFLPRs), developed some consistency measures and two optimization methods to improve the consistency of HFLPRs. Liu *et al.*<sup>28</sup> discussed the additive consistency of linguistic fuzzy preference relations with elements being comparative linguistic expressions. Rodríguez *et al.*<sup>32</sup> presented a linguistic group decision making model capable of dealing with comparative linguistic expressions as preference assessments in hesitant decision situations. Lee and Chen<sup>22</sup> proposed a fuzzy decision making method based on likelihood-based comparison relations of HFLTSs. Beg and Rashid<sup>1</sup> put forward a fuzzy TOPSIS method to aggregate the opinions of experts represented by HFLTSs. Liao *et al.*<sup>27</sup> introduced the hesitant fuzzy linguistic VIKOR method and implemented it into decision making. Liu and Rodríguez<sup>29</sup> constructed the fuzzy envelope of an HFLTS using a fuzzy membership function and then combined with the fuzzy TOPSIS model to solve supplier selection and MCDM problems. Wei *et al.*<sup>42</sup> constructed possibility degree formulas for comparing HFLTSs and defined two aggregation operators to deal with MCDM problems. Wang *et al.*<sup>37</sup> proposed an outranking approach by integrating both HFLTSs and ELECTRE I to solve MCDM problems.

An HFLTS on a linguistic term set  $S$  is a subset with ordered consecutive linguistic terms in  $S$ , and has been applied in decision-making problems. In the

study of HFLTSSs, people find that the theory and applications have certain limitations.

For example, let  $S = \{s_0: \text{nothing}, s_1: \text{very low}, s_2: \text{low}, s_3: \text{medium}, s_4: \text{high}, s_5: \text{very high}, s_6: \text{perfect}\}$  be a linguistic term set. We use the scale  $S$  to assess the safety of a car. Suppose there are two experts, one assigns  $s_3$  or  $s_4$  and the other  $s_6$ . Then we can use a nonconsecutive linguistic term set  $\{s_3, s_4, s_6\}$  to describe the opinions of the two experts. This nonconsecutive linguistic term set is called by Wang<sup>40</sup> an extended hesitant fuzzy linguistic term set (EHFLTS). In fact, it is better to use EHFLTSs to aggregate the group linguistic assessments than to use traditional processing models based on aggregation operators in such case where experts are of equal importance. We now compare the aggregation result derived from linguistic operators with that represented by the EHFLTS  $\{s_3, s_4, s_6\}$ . If we utilize the HLWA operator defined in Ref. 42 to aggregate the 2-expert's evaluations stand for by  $\{s_3, s_4\}$  and  $\{s_6\}$ , then the collective evaluation is  $\{s_5\}$ , which is a compromise of the three possible linguistic terms  $s_3$ ,  $s_4$  and  $s_6$ . Using  $\{s_5\}$  to represent the comprehensive evaluation information of the two experts is obviously not suitable. The aggregation process of the operator brings the loss of information. Beg and Rashid<sup>1</sup> also proposed an operator for aggregating the opinions of experts. By means of this operator, the comprehensive evaluation information is represented by an linguistic interval  $[s_4, s_6]$ . Using continuous linguistic intervals to represent the aggregation results of discrete linguistic terms is by nature inappropriate. The EHFLTS  $\{s_3, s_4, s_6\}$  involves all the possible evaluations of experts, and thus avoids the loss and distortion of information in the intermediate course of information processing.

EHFLTS is a very effective tool to collect the linguistic information of a group, more theory and methods need to be developed. Wang<sup>40</sup> defined some basic operations and two types of operators to aggregate EHFLTSs. These operators are applied to solving hesitant fuzzy linguistic group decision making problems. In this process, the virtual linguistic terms are necessarily introduced in operation and comparison and the obtained aggregation values are relatively tedious. For example, if the evaluations of an alternative under three criteria with an importance weighting vector  $(0.2, 0.3, 0.5)$  are  $\{s_2, s_3, s_4\}$ ,  $\{s_4, s_6\}$  and  $\{s_1, s_3\}$ , respectively, then by the EHFLWA operators<sup>40</sup> the overall evaluation of the alternative is a set with 10 virtual linguistic terms:  $\{s_{2.1}, s_{2.3}, s_{2.5}, s_{2.7}, s_{3.1}, s_{3.3}, s_{3.5}, s_{3.7}, s_{3.9}, s_{4.1}\}$ . If there are more criteria, then the obtained overall aggregated value is a set with more virtual linguistic terms, which is shown in Example 1. Moreover, a comparison method must be chosen to compare these overall aggregated values of alternatives. In Ref. 40, the mean values of the virtual linguistic term sets are used to rank different virtual linguistic term sets. In this paper, we try to develop a novel method to solve hesitant fuzzy group decision-making problems. The method can avoid the adoption of virtual linguistic terms, tedious aggregated values and the choice of comparison method for virtual linguistic term sets. We first introduce an axiomatic definition of the distance measure for EHFLTSs and three concrete distance formulas. Then we

develop a group decision-making model to deal with hesitant fuzzy linguistic information. The model can collect the group linguistic information by using EHFLTSS and avoid the possible loss of information. Moreover, it can assess the importance weights of criteria according to their subjective and objective information and rank alternatives based on the rationale of TOPSIS (Technique for Order Preference by Similarity to Ideal Solution) in Ref. 17. Since an HFLTSS is a special EHFLTSS, the method are also suitable for HFLTSSs.

The paper is organized as follows. Section 2 reviews the definition and basic operations of EHFLTSSs. Section 3 gives an axiomatic definition of the distance measure for EHFLTSSs and three concrete distance formulas. In Sec. 4, based on the proposed distance measures for EHFLTSSs and the rationale of TOPSIS, a model is developed to solve group decision making problems with hesitant fuzzy linguistic information. The model is specified by three phases illustrated by Subsecs. 4.1, 4.2 and 4.3, respectively. Examples in Sec. 5 are given to illustrate the process of Algorithm I and the results are compared with those obtained by other existing methods. Conclusions are drawn in Sec. 6.

## 2. Extended HFLTSSs and Basic Operations

Consider a finite and totally ordered linguistic term set  $S = \{s_0, s_1, \dots, s_g\}$  with odd cardinality and the mid term representing an assessment of “approximately 0.5”, and with the rest of the terms being placed symmetrically around it as in Refs. 2, 8, 9, 12 and 45. For example, a set  $S$  with seven terms could be given as follows:  $S = \{s_0: \text{nothing}, s_1: \text{very low}, s_2: \text{low}, s_3: \text{medium}, s_4: \text{high}, s_5: \text{very high}, s_6: \text{perfect}\}$ . Moreover, it is usually required that the linguistic term set should satisfy the following additional characteristics.

(1) There is a negation operator:  $Neg(s_i) = s_{g-i}$ , where  $g+1$  is the cardinality of the term set;

(2) The set is ordered:  $s_i \leq s_j \iff i \leq j$ . Therefore, there exists a maximization operator:  $\max(s_i, s_j) = s_i$  if  $s_j \leq s_i$ , and a minimization operator:  $\min(s_i, s_j) = s_i$  if  $s_i \leq s_j$ .

**Definition 1.**<sup>31</sup> Let  $S = \{s_0, s_1, \dots, s_g\}$  be a linguistic term set. An HFLTSS  $H_S$  on  $S$  is a subset with ordered and consecutive linguistic terms in  $S$ .

Wang<sup>40</sup> generalized the definition of HFLTSSs as follows.

**Definition 2.**<sup>40</sup> Let  $S = \{s_0, s_1, \dots, s_g\}$  be a linguistic term set. An extended HFLTSS (EHFLTSS)  $H_S$  on  $S$  is a subset with ordered linguistic terms in  $S$ .

We suppose that the elements in an EHFLTSS are arranged in increasing order. Obviously, an HFLTSS is a special EHFLTSS in which the linguistic terms are ordered and consecutive.

For EHFLTSSs, Wang<sup>40</sup> defined the “ $\vee$ ” and “ $\wedge$ ” operations, which are called max-union and min-intersection operations in this paper, respectively.

**Definition 3.** Let  $S = \{s_0, s_1, \dots, s_g\}$  be a linguistic term set. For EHFLTSSs  $H_S$ ,  $H_S^1$  and  $H_S^2$  on  $S$ ,

- (1)  $\{s_{g-i} \mid s_i \in H_S\}$  is the negation of  $H_S$ , denoted by  $Neg(H_S)$ ;
- (2)  $\{\max\{s_i, s_j\} \mid s_i \in H_S^1, s_j \in H_S^2\}$  is the max-union of  $H_S^1$  and  $H_S^2$ , denoted by  $H_S^1 \vee H_S^2$ ;
- (3)  $\{\min\{s_i, s_j\} \mid s_i \in H_S^1, s_j \in H_S^2\}$  is the min-intersection of  $H_S^1$  and  $H_S^2$ , denoted by  $H_S^1 \wedge H_S^2$ .

**Example 1.** Let  $S = \{s_0: \text{nothing}, s_1: \text{very low}, s_2: \text{low}, s_3: \text{medium}, s_4: \text{high}, s_5: \text{very high}, s_6: \text{perfect}\}$  be a linguistic term set;  $H_S^1 = \{s_2, s_3, s_5\}$  and  $H_S^2 = \{s_4, s_5\}$  be two EHFLTSSs on  $S$ . Then, by Definition 3, we have

$$Neg(H_S^1) = \{s_{6-5}, s_{6-3}, s_{6-2}\} = \{s_1, s_3, s_4\},$$

$$\begin{aligned} H_S^1 \vee H_S^2 &= \{\max\{s_2, s_4\}, \max\{s_2, s_5\}, \max\{s_3, s_4\}, \max\{s_3, s_5\}, \\ &\quad \max\{s_5, s_4\}, \max\{s_5, s_5\}\} \\ &= \{s_4, s_5\}, \end{aligned}$$

and

$$\begin{aligned} H_S^1 \wedge H_S^2 &= \{\min\{s_2, s_4\}, \min\{s_2, s_5\}, \min\{s_3, s_4\}, \min\{s_3, s_5\}, \\ &\quad \min\{s_5, s_4\}, \min\{s_5, s_5\}\} \\ &= \{s_2, s_3, s_4, s_5\}. \end{aligned}$$

**Remark 1.** For HFLTSSs, the results of the above operations are also HFLTSSs. In fact, for two HFLTSSs,  $H_S^1$  and  $H_S^2$ , assume that  $H_S^{2+} \leq H_S^{1+}$ , where  $H_S^+ = \max\{s_i \mid s_i \in H_S\}$  and  $H_S^- = \min\{s_i \mid s_i \in H_S\}$  for an arbitrary HFLTSS  $H_S$ . Suppose  $I(s_i) = i$  for any linguistic term  $s_i$ . Then

$$H_S^1 \vee H_S^2 = \begin{cases} H_S^1, & H_S^{2-} \leq H_S^{1-}, \\ \{s_i \mid i \in \{I(H_S^{2-}), I(H_S^{2-}) + 1, \dots, I(H_S^{1+})\}\}, & H_S^{2-} > H_S^{1-}, \end{cases}$$

$$H_S^1 \wedge H_S^2 = \begin{cases} H_S^2, & H_S^{2-} \leq H_S^{1-}, \\ \{s_i \mid i \in \{I(H_S^{1-}), I(H_S^{1-}) + 1, \dots, I(H_S^{2+})\}\}, & H_S^{2-} > H_S^{1-}. \end{cases}$$

The following property can be derived from Definition 3.

**Property 1.**<sup>40</sup> Let  $S = \{s_0, s_1, \dots, s_g\}$  be a linguistic term set,  $H_S$ ,  $H_S^1$ ,  $H_S^2$  and  $H_S^3$  be four EHFLTSSs on  $S$ . Then the followings are true:

- (1)  $Neg(Neg(H_S)) = H_S$ .
- (2)  $Neg(H_S^1 \vee H_S^2) = Neg(H_S^1) \wedge Neg(H_S^2)$  and  $Neg(H_S^1 \wedge H_S^2) = Neg(H_S^1) \vee Neg(H_S^2)$ .
- (3) *Commutativity*:  $H_S^1 \vee H_S^2 = H_S^2 \vee H_S^1$  and  $H_S^1 \wedge H_S^2 = H_S^2 \wedge H_S^1$ .

- (4) *Associativity:*  $H_S^1 \vee (H_S^2 \vee H_S^3) = (H_S^1 \vee H_S^2) \vee H_S^3$  and  $H_S^1 \wedge (H_S^2 \wedge H_S^3) = (H_S^1 \wedge H_S^2) \wedge H_S^3$ .
- (5) *Distributivity:*  $H_S^1 \wedge (H_S^2 \vee H_S^3) = (H_S^1 \wedge H_S^2) \vee (H_S^1 \wedge H_S^3)$  and  $H_S^1 \vee (H_S^2 \wedge H_S^3) = (H_S^1 \vee H_S^2) \wedge (H_S^1 \vee H_S^3)$ .

### 3. Distance Measures for EHFLTSS

Xu and Xia<sup>43</sup> defined the distance measures for hesitant fuzzy sets and hesitant fuzzy elements. Liao *et al.*<sup>26</sup> introduced the axiomatic definition of the distance measure and some distance formulas for HFLTSS. In this section, we generalize the definition and formulas, and give the axiomatic definition of the distance measure for EHFLTSS and three concrete distance measures.

Let  $l(H_S)$  be the number of linguistic terms in EHFLTSS  $H_S$  and  $s_{H_S}^k$  be the  $k$ th smallest linguistic term in  $H_S$ . In general case, for two EHFLTSS  $H_S^1$  and  $H_S^2$ ,  $l(H_S^1) \neq l(H_S^2)$ . Let  $l = \max\{l(H_S^1), l(H_S^2)\}$ . In order to operate correctly, we may extend the shorter one until the lengths of both are the same. The best way to extend the shorter one is to add the same linguistic term several times in it until the changed linguistic term set has the same length as the longer one. We may add any linguistic term in the shorter one to extend it. The added linguistic term can be obtained by the following method.

Suppose that  $H_S^2$  is the shorter one,  $H_S^{2+} = \max\{s_i \mid s_i \in H_S^2\}$ ,  $H_S^{2-} = \min\{s_i \mid s_i \in H_S^2\}$  and  $\xi(0 \leq \xi \leq 1)$  is an optimized parameter. Then the added linguistic term  $s$  in  $H_S^2$  can be obtained by

$$s = C^2(\xi, H_S^{2+}, 1 - \xi, H_S^{2-}) = \xi \odot H_S^{2+} \oplus (1 - \xi) \odot H_S^{2-},$$

where  $C^2(\xi, H_S^{2+}, 1 - \xi, H_S^{2-})$  is the convex combination of the two linguistic terms  $H_S^{2+}$  and  $H_S^{2-}$  defined in Ref. 9.

For example, let  $S = \{s_0: \text{nothing}, s_1: \text{very low}, s_2: \text{low}, s_3: \text{medium}, s_4: \text{high}, s_5: \text{very high}, s_6: \text{perfect}\}$  be a linguistic term set,  $H_S^1 = \{s_1, s_2, s_4, s_5\}$  and  $H_S^2 = \{s_2, s_3, s_4\}$  be two EHFLTSS on  $S$ . It is noted that  $l(H_S^1) > l(H_S^2)$  from which we should extend  $H_S^2$  by adding a linguistic term several times until it has the same length as  $H_S^1$  so as to calculate the distance between  $H_S^1$  and  $H_S^2$ . The selection of this linguistic term mainly relies on the decision makers' risk attitudes, which determine the optimized parameter  $\xi$ . The optimists expect desirable outcomes and may select  $\xi = 1$  and extend  $H_S^2$  as  $H_S^2 = \{s_2, s_3, s_4, s_4\}$ , and pessimists expect unfavorable outcomes and extend it as  $H_S^2 = \{s_2, s_2, s_3, s_4\}$ . If the decision makers are neutral and select  $\xi = 0.5$ , then the added linguistic term  $s$  is  $s_3$  and  $H_S^2$  is extended as  $H_S^2 = \{s_2, s_3, s_3, s_4\}$ . Although different operations may result in different results, this is reasonable because the decision maker's risk attitudes do have a direct influence on the final decision.

For two EHFLTSSs  $H_S^1$  and  $H_S^2$  with the same length  $l$ ,  $H_S^1 = H_S^2$  if and only if  $s_{H_S^1}^k = s_{H_S^2}^k$ ,  $k = 1, 2, \dots, l$ , where  $s_{H_S^i}^k$  is the  $k$ th smallest linguistic term in  $H_S^i$  for  $i = 1, 2$ .

**Definition 4.** Let  $S = \{s_0, s_1, \dots, s_g\}$  be a linguistic term set,  $H_S^1$  and  $H_S^2$  be two EHFLTSSs on  $S$ . Then the distance measure between  $H_S^1$  and  $H_S^2$ , denoted by  $d(H_S^1, H_S^2)$ , should satisfy the following properties:

- (1)  $0 \leq d(H_S^1, H_S^2) \leq 1$ ;
- (2)  $d(H_S^1, H_S^2) = 0$  if and only if  $H_S^1 = H_S^2$ ;
- (3)  $d(H_S^1, H_S^2) = d(H_S^2, H_S^1)$ .

Based on the well-known Hamming distance, the Euclidean distance, the Hausdorff metric and Definition 4, we define the following distance measures for EHFLTSSs  $H_S^1$  and  $H_S^2$  with the same length  $l$ :

a normalized Hamming distance measure for EHFLTSSs:

$$d_1(H_S^1, H_S^2) = \frac{1}{l} \sum_{k=1}^l \frac{|I(s_{H_S^1}^k) - I(s_{H_S^2}^k)|}{g}, \tag{1}$$

a normalized Euclidean distance measure for EHFLTSSs:

$$d_2(H_S^1, H_S^2) = \left( \frac{1}{l} \sum_{k=1}^l \left( \frac{I(s_{H_S^1}^k) - I(s_{H_S^2}^k)}{g} \right)^2 \right)^{\frac{1}{2}} \tag{2}$$

and a normalized Hausdorff distance measure for EHFLTSSs:

$$d_3(H_S^1, H_S^2) = \max_k \frac{|I(s_{H_S^1}^k) - I(s_{H_S^2}^k)|}{g}, \tag{3}$$

where  $I(s_i) = i$  and  $g$  is determined by the linguistic term set  $S = \{s_0, s_1, \dots, s_g\}$ .

Obviously, the above three distance measures satisfy the relationship:

$$d_1(H_S^1, H_S^2) \leq d_2(H_S^1, H_S^2) \leq d_3(H_S^1, H_S^2).$$

**Remark 2.** Since HFLTSSs are special EHFLTSSs, the formulas (1), (2) and (3) can be used to measure the distance between two HFLTSSs  $H_S^1$  and  $H_S^2$ . In Ref.,<sup>26</sup> the normalized Hamming distance, Euclidean distance and Hausdorff distance between two HFLTSSs  $H_S^1$  and  $H_S^2$  are also defined, respectively:

$$d_1(H_S^1, H_S^2) = \frac{1}{l} \sum_{k=1}^l \frac{|I(s_{H_S^1}^k) - I(s_{H_S^2}^k)|}{g + 1},$$

$$d_2(H_S^1, H_S^2) = \left( \frac{1}{l} \sum_{k=1}^l \left( \frac{I(s_{H_S^1}^k) - I(s_{H_S^2}^k)}{g + 1} \right)^2 \right)^{\frac{1}{2}},$$

$$d_3(H_S^1, H_S^2) = \max_k \frac{|I(s_{H_S^1}^k) - I(s_{H_S^2}^k)|}{g + 1}.$$

Obviously, the distances defined in Ref.<sup>26</sup> are all less than 1 and the distances defined by formulas (1), (2) and (3) are all no more than 1.

**4. A Model Dealing with Hesitant Fuzzy Linguistic Group Decision-Making Problems**

A multi-criteria linguistic group decision-making problem considered in this paper can be described as follows: let  $X = \{x_1, x_2, \dots, x_n\}$  be a set of alternatives. Suppose there are  $t$  evaluators or experts  $d_1, d_2, \dots, d_t$  to provide evaluations of alternatives  $x_i$  ( $i = 1, 2, \dots, n$ ) under criteria  $c_j$  ( $j = 1, 2, \dots, m$ ) by a linguistic term set  $S = \{s_0, s_1, \dots, s_g\}$ . Suppose that the evaluation information of the  $k$ th expert is represented by a hesitant fuzzy linguistic decision matrix  $(H_S^{ij(k)})_{n \times m}$ , denoted by  $R_k$ , where each  $H_S^{ij(k)}$  is an HFLTS or a single linguistic term (which can be regarded as a special HFLTS) in  $S$ , and represents the linguistic assessment provided by the expert  $d_k$  for the alternative  $x_i$  with respect to the criterion  $c_j$ . Decision makers' goal is to obtain the ranking order of the alternatives.

As it was mentioned in Ref. 11, there are two basic approaches to obtain the overall aggregated values of alternatives. One is a direct approach:

$$\{R_1, R_2, \dots, R_t\} \rightarrow solution.$$

According to this method, a solution is derived on the basis of individual decision matrices. The other is an indirect approach:

$$\{R_1, R_2, \dots, R_t\} \rightarrow R \rightarrow solution$$

providing a solution on the basis of an overall decision matrix. In what follows, we are going to consider an indirect method dealing with the above linguistic group decision making problem. The method is specified by the following phases: (1) Aggregate the hesitant fuzzy linguistic information of evaluators. (2) Assign the importance weights of criteria based on distance measures. (3) Rank alternatives based on the rationale of TOPSIS. The following subsections will describe these phases in detail.

**4.1. Aggregate the hesitant fuzzy linguistic information of evaluators**

In the above linguistic group decision making problem, the HFLTSs  $H_S^{ij(k)}$  represent the evaluation information of the  $k$ th expert for the alternative  $x_i$  with respect to the criterion  $c_j$ . We will use EHFLTSs to collect the evaluations of  $t$  experts. Let  $H_S^{ij} = \bigcup_{k=1}^t H_S^{ij(k)}$  and, for any two HFLTSs  $H_S^1$  and  $H_S^2$ ,  $H_S^1 \cup H_S^2 = \{s_i | s_i \in H_S^1 \text{ or } s_i \in H_S^2\}$ . Then  $H_S^{ij}$  is an EHFLTS and represents the collective evaluation of  $t$  experts for the alternative  $x_i$  under the criterion  $c_j$ . From the hesitant fuzzy linguistic decision matrices  $R_k = (H_S^{ij(k)})_{n \times m}$ ,  $k = 1, 2, \dots, t$ , we can construct a collective decision matrix  $R = (H_S^{ij})_{n \times m}$ .



In comparison of the above method with the existing indirect methods for constructing the collective decision matrix  $R$ , the indirect methods use linguistic operators to aggregate individual decision matrices  $R_k$ , while in our construction of  $R$ , we use EHFLTSs to collect evaluations of all the experts. Our method can eliminate the aggregation step on individual decision matrices. Moreover, the obtained EHFLTS decision matrix involves all the possible evaluations of experts, and thus avoids the possible loss of information. In addition, experts can express their opinions by flexible forms such as single linguistic terms or HFLTSs, which is beneficial for experts to make evaluations in real applications. We also note that the process doesn't consider the relative importance of experts and is suitable for the situation where experts are of equal importance, such as anonymous evaluations. The detailed comparison combined with examples with the existing methods will be made in Subsec. 5.1.

**4.2. Assign the objective importance weights of criteria based on distance measures**

In Subsec. 4.1, we get the collective decision matrix  $R$ . In order to rank the alternatives, the relative importance weights of criteria need to be considered and incorporated into the evaluations of alternatives under criteria. These weights may play a dominant role toward the final ranking of the alternatives. In general, the weights of criteria are predefined according to an expert's or a decision-maker's knowledge, which are regarded as one kind of subjective weights of the criteria. Compared with the predefined weights, the evaluation information of alternatives under each criterion may reflect its relative importance in a more objective sense. The weights of criteria derived from evaluation information are referred as the objective weights of criteria.

We now develop a method to determine the objective weights of criteria from the collective decision matrix  $R = (H_S^{ij})_{n \times m}$ . For a criterion  $c_j$ , we use distances between the evaluation values  $H_S^{ij}$  ( $i = 1, 2, \dots, n$ ) of alternatives to reflect the deviation degree of these evaluation values under this criterion. Then the bigger the deviation under the criterion, the more important the criterion acts for the overall aggregation values. So we should assign a bigger weight toward this criterion. According to the above analysis, we give the following steps to assess the objective weights of criteria.

Approach to assessing the objective weights of criteria is as follows:

1. Calculate the distances  $d(H_S^{ij}, H_S^{kj})$  between  $H_S^{ij}$  and  $H_S^{kj}$  ( $1 \leq i, k \leq n$ ) by Formula (1), (2) or (3).
2. Calculate the objective weights  $w_j^1$  of the criteria  $c_j$  ( $j = 1, 2, \dots, m$ ):

$$\omega_j^1 = \frac{\sum_{i=1}^n \sum_{k=1}^n d(H_S^{ij}, H_S^{kj})}{\sum_{j=1}^m \sum_{i=1}^n \sum_{k=1}^n d(H_S^{ij}, H_S^{kj})} = \frac{\sum_{i=1}^{n-1} \sum_{k=i+1}^n d(H_S^{ij}, H_S^{kj})}{\sum_{j=1}^m \sum_{i=1}^{n-1} \sum_{k=i+1}^n d(H_S^{ij}, H_S^{kj})}. \quad (4)$$

**4.3. Rank alternatives based on the rationale of TOPSIS**

TOPSIS developed by Hwang and Yoon<sup>17</sup> is a practical technique to solve MCDM problems. It is based on the idea that the alternative having the shortest distance from the positive ideal solution, and, on the other hand, the farthest distance from the negative ideal solution is the optimal alternative. TOPSIS has the following advantages: (1) having intuitive geometric significance; (2) making relatively sufficient use of the original data and having a less information loss. Therefore, TOPSIS has been successfully applied to many areas, such as, supplier selection,<sup>3,6</sup> transportation,<sup>18</sup> human resource management,<sup>7</sup> product design<sup>21</sup> and so on. In addition, the rationale of TOPSIS has been used to deal with different decision-making information, such as linguistic information,<sup>41</sup> interval data,<sup>19</sup> fuzzy numbers,<sup>5,23,38</sup> vague sets<sup>39</sup> and intuitionistic fuzzy sets.<sup>3</sup> In this subsection, we will apply the proposed distance measures of EHFLTSs and the rationale of TOPSIS to ranking alternatives.

Suppose that  $w = (w_1, w_2, \dots, w_m)$  is the weighting vector of criteria, and  $R = (H_S^{ij})_{n \times m}$  is the collective decision matrix. Approach to ranking alternatives is as follows:

1. Determine a generalized hesitant fuzzy linguistic positive ideal solution (GHFLPIS)  $R^+ = (H_S^{+1}, H_S^{+2}, \dots, H_S^{+m})$  and a hesitant fuzzy linguistic negative ideal solution (GHFLNIS)  $R^- = (H_S^{-1}, H_S^{-2}, \dots, H_S^{-m})$ . The elements  $H_S^{+j}$  and  $H_S^{-j}$  ( $j = 1, 2, \dots, m$ ) are defined as follows:  
 $H_S^{+j} = H_S^{1j} \vee H_S^{2j} \vee \dots \vee H_S^{nj}$  if  $C_j$  is a benefit criterion and  $H_S^{+j} = H_S^{1j} \wedge H_S^{2j} \wedge \dots \wedge H_S^{nj}$  if  $C_j$  is a cost criterion;  
 $H_S^{-j} = H_S^{1j} \wedge H_S^{2j} \wedge \dots \wedge H_S^{nj}$  if  $C_j$  is a benefit criterion and  $H_S^{-j} = H_S^{1j} \vee H_S^{2j} \vee \dots \vee H_S^{nj}$  if  $C_j$  is a cost criterion.
2. For alternative  $x_i$ , let  $R_i = (H_S^{i1}, H_S^{i2}, \dots, H_S^{im})$ ,  $i = 1, 2, \dots, n$ . Calculate the weighted distances  $d(R_i, R^+)$  and  $d(R_i, R^-)$ :

$$d(R_i, R^+) = \sum_{k=1}^m \omega_k d(H_S^{ik}, H_S^{+k}), \quad d(R_i, R^-) = \sum_{k=1}^m \omega_k d(H_S^{ik}, H_S^{-k}).$$

3. Calculate the closeness coefficients  $D_i$  of alternatives  $x_i (i = 1, 2, \dots, n)$ :

$$D_i = \frac{d(R_i, R^+)}{d(R_i, R^-) + d(R_i, R^+)}. \tag{5}$$

4. Rank the alternatives according to the principle that the smaller  $D_i$  is, the better the alternative  $x_i$  is.

**4.4. An algorithm to deal with hesitant fuzzy linguistic decision information**

From the above discussion about the group decision model, we develop the following Algorithm I to solve the above group decision-making problem with hesitant fuzzy linguistic information.

**Algorithm I**

**Step 1.** Based on the hesitant fuzzy linguistic decision matrices  $R_k = (H_S^{ij(k)})_{n \times m}$ ,  $k = 1, 2, \dots, t$ , construct a collective decision matrix  $R = (H_S^{ij})_{n \times m}$ , where  $H_S^{ij} = \bigcup_{k=1}^t H_S^{ij(k)}$ .

**Step 2.** Use the steps in Subsec. 4.2 to assess the objective weighting vector  $w^1 = (w_1^1, w_2^1, \dots, w_m^1)^T$  of criteria. Suppose the subjective weighting vector  $w^2 = (w_1^2, w_2^2, \dots, w_m^2)^T$  of criteria is given. Integrate the objective weights  $w_j^1$  and the subjective weights  $w_j^2$  into the weights  $w_j$  of the criteria  $c_j$ :

$$w_j = \gamma w_j^1 + (1 - \gamma)w_j^2, \quad \gamma \in [0, 1], \quad j = 1, 2, \dots, m. \tag{6}$$

Suppose the subjective weighting vector  $w^2 = (w_1^2, w_2^2, \dots, w_m^2)^T$  of criteria is completely unknown. Then we can let  $\gamma = 1$  in Eq. (6). So the weighting vector  $w = (w_1, w_2, \dots, w_m)^T$  is equal to the objective weighting vector  $w^1$ .

**Step 3.** For the generalized hesitant fuzzy linguistic decision matrix  $R$  and the importance weighting vector  $w$  of criteria, we can apply the steps in Subsec. 4.3 to ranking the alternatives.

We note that if there is only one evaluator or expert to provide evaluations of alternatives  $x_i$  ( $i = 1, 2, \dots, n$ ) under criteria  $c_j$  ( $j = 1, 2, \dots, m$ ), then only Step 2 and Step 3 need to be considered.

**5. Illustrative Examples**

In this section, the proposed Algorithm I is demonstrated by two illustrative examples and the results are compared with those obtained by the methods in Refs. 1, 29, 31 and 40.

**5.1. A group decision-making example**

**Example 1.** Let us consider a practical linguistic group decision-making problem. A manufacturing company searches the best global supplier for one of its most critical parts used in assembling process among three suppliers  $x_i$  ( $i = 1, 2, 3$ ). The criteria considered in selection are capacity of the production ( $c_1$ ), capacity of accuracy ( $c_2$ ), supplier’s credibility ( $c_3$ ) and cost performance of the product ( $c_4$ ). Suppose there are three experts  $d_1, d_2, d_3$  to provide evaluations by using the linguistic term set  $S = \{s_0: \text{nothing}, s_1: \text{very low}, s_2: \text{low}, s_3: \text{medium}, s_4: \text{high}, s_5: \text{very high}, s_6: \text{perfect}\}$ . The decision matrices  $R_k = (H_S^{ij(k)})_{3 \times 4}$  ( $k = 1, 2, 3$ ) are as follows:

$$R_1 = \begin{pmatrix} \{s_4, s_5\} & \{s_3\} & \{s_4\} & \{s_3\} \\ \{s_5\} & \{s_5\} & \{s_3\} & \{s_4\} \\ \{s_4\} & \{s_3\} & \{s_5\} & \{s_3\} \end{pmatrix}, \quad R_2 = \begin{pmatrix} \{s_5, s_6\} & \{s_2\} & \{s_3, s_4\} & \{s_2\} \\ \{s_5\} & \{s_5\} & \{s_3\} & \{s_4\} \\ \{s_3\} & \{s_2, s_3\} & \{s_5\} & \{s_1\} \end{pmatrix},$$

$$R_3 = \begin{pmatrix} \{s_4\} & \{s_2\} & \{s_4\} & \{s_2\} \\ \{s_5\} & \{s_5\} & \{s_3\} & \{s_3\} \\ \{s_3\} & \{s_4\} & \{s_5\} & \{s_1\} \end{pmatrix}.$$

Suppose the subjective weights of the criteria  $c_j (j = 1, 2, 3)$  are completely unknown, then the following steps are given to get the ranking order of alternatives.

5.1.1. *Illustration of the proposed algorithm*

By Step 1 in Algorithm I, the overall evaluations  $H_S^{ij} (i = 1, 2, 3; j = 1, 2, 3, 4)$  of  $x_i$  with respect to  $c_j$  are formed directly by the union of three experts' evaluations. For example, three experts' evaluations of alternative  $x_1$  with respect to criterion  $c_1$  are  $\{s_4, s_5\}$ ,  $\{s_5, s_6\}$  and  $\{s_4\}$ , respectively. Then the overall evaluation is formed by  $\{s_4, s_5\} \cup \{s_5, s_6\} \cup \{s_4\}$ , which is equal to the EHFLTS  $\{s_4, s_5, s_6\}$ . So the resultant decision matrix  $R$  is as follows:

$$R = \begin{pmatrix} \{s_4, s_5, s_6\} & \{s_2, s_3\} & \{s_3, s_4\} & \{s_2, s_3\} \\ \{s_5\} & \{s_5\} & \{s_3\} & \{s_3, s_4\} \\ \{s_3, s_4\} & \{s_2, s_3, s_4\} & \{s_5\} & \{s_1, s_3\} \end{pmatrix}.$$

By Step 2, we calculate the objective weights of criteria. Suppose we adopt the distance measure  $d_2$  defined by Formula (2) and the decision maker is optimistic. Then we can obtain the distance matrix shown in Table 1:

Table 1. Distance matrix.

	$d_2(H_S^{i1}, H_S^{k1})$	$d_2(H_S^{i2}, H_S^{k2})$	$d_2(H_S^{i3}, H_S^{k3})$	$d_2(H_S^{i4}, H_S^{k4})$
$(i = 1, k = 2)$	0.1361	0.4249	0.1178	0.1667
$(i = 1, k = 3)$	0.2357	0.0962	0.2635	0.1178
$(i = 2, k = 3)$	0.2635	0.3600	0.3333	0.2635

From Formula (4), we obtain the objective weighting vector  $\omega^1$  of criteria:

$$\omega^1 = (0.2286, 0.3170, 0.2572, 0.1972)^T.$$

Suppose  $\gamma = 1$  in Eq. (6), then the weighting vector  $\omega$  of criteria is equal to their objective weighting vector  $\omega^1$ .

By Step 3, we have  $R^+ = (\{s_5, s_6\}, \{s_5\}, \{s_5\}, \{s_3, s_4\})$  and  $R^- = (\{s_3, s_4\}, \{s_2, s_3\}, \{s_3\}, \{s_1, s_2, s_3\})$ . Thus,

$$\begin{aligned} d_2(R_1, R^+) &= 0.2665, & d_2(R_1, R^-) &= 0.1110, & d_2(R_2, R^+) &= 0.1126, \\ d_2(R_2, R^-) &= 0.2519, & d_2(R_3, R^+) &= 0.2423, & d_2(R_3, R^-) &= 0.1352. \end{aligned}$$

So the closeness coefficients  $D_i$  of the three suppliers are:  $D_1 = 0.7060, D_2 = 0.3091, D_3 = 0.6419$ , and the ranking is  $x_2 \succ x_3 \succ x_1$ .

5.1.2. Comparison analysis and discussion

Three methods in Refs. 1, 40 and 42 are respectively proposed to solve the above group decision-making problem. The method in Ref. 42 is a direct method, while the method in Refs. 1 and 40 are indirect approaches like Algorithm I. Now, we conduct a comparison with the methods in Refs. 1 and 40 based on Example 1.

In Ref. 1, a method based on TOPSIS was proposed to aggregate the evaluation information of experts represented by HFLTSSs. By this method, we can get the collective decision matrix  $R$ , the positive ideal solution  $R^+$  and the negative ideal solution  $R^-$ :

$$R = \begin{pmatrix} [s_4, s_5] & [s_2, s_3] & [s_4, s_4] & [s_2, s_3] \\ [s_5, s_5] & [s_5, s_5] & [s_3, s_3] & [s_3, s_4] \\ [s_3, s_4] & [s_3, s_4] & [s_5, s_5] & [s_1, s_3] \end{pmatrix},$$

$$R^+ = ([s_5, s_6], [s_5, s_5], [s_5, s_5], [s_4, s_4]),$$

$$R^- = ([s_3, s_3], [s_2, s_2], [s_3, s_3], [s_1, s_1]).$$

For two linguistic intervals  $I_S^1$  and  $I_S^2$ , the distance  $d(I_S^1, I_S^2)$  is defined by  $|q' - q| + |p' - p|$ , where  $I_S^1 = [s_p, s_q]$  and  $I_S^2 = [s_{p'}, s_{q'}]$ . By this distance formula, the relative closenesses  $RC_i$ , defined by  $\frac{d(R_i, R^-)}{d(R_i, R^-) + d(R_i, R^+)}$ , of alternatives  $x_i$  to the ideal solutions are as follows:  $RC_1 = 0.4286, RC_2 = 0.7143, RC_3 = 0.4762$ . So the ranking of three alternatives is  $x_2 \succ x_3 \succ x_1$ , which is the same as that of Algorithm I.

Beg and Rashid's method in Ref. 1 and the proposed method in this paper are all based on TOPSIS to solve hesitant fuzzy linguistic decision-making problems. However, they differ in the following aspects: the aggregation method of experts' information, the constructions of the positive ideal solution  $R^+$  and the negative ideal solution  $R^-$ , and the distance formulas used in the two methods. Beg and Rashid used aggregation operators to derive the evaluation matrix  $R$ , the positive ideal solution  $R^+$  and the negative ideal solution  $R^-$ . Then the distance formula defined for linguistic intervals is used to rank alternatives. Notably, the elements of the evaluation matrix  $R$ , the positive ideal solution  $R^+$  and the negative ideal solution  $R^-$  are all linguistic intervals. The transformation from discrete linguistic terms to intervals is by nature inappropriate.

On the other hand, Beg and Rashid's aggregation operator, by which the collective matrix is derived, is insensitive to the change of aggregated elements. In Ref. 1, the collective evaluation matrix  $R = ([s_{p_{ij}}, s_{q_{ij}}])$  is derived by the formulas:  $s_{p_{ij}} = \min\{\min_{k=1}^t H_S^{ij(k)+}, \max_{k=1}^t H_S^{ij(k)-}\}$  and  $s_{q_{ij}} = \max\{\min_{k=1}^t H_S^{ij(k)+}, \max_{k=1}^t H_S^{ij(k)-}\}$ . For experts' evaluations  $\{s_4, s_5\}$ ,  $\{s_5, s_6\}$  and  $\{s_4\}$  to alternative  $x_1$  under criterion  $c_1$  in Example 1, the aggregation result is  $[s_4, s_5]$ . If we change the evaluations of experts  $e_1$  and  $e_3$  from  $\{s_4, s_5\}$  and  $\{s_4\}$  to  $\{s_2, s_3, s_4, s_5\}$  and  $\{s_2, s_3, s_4\}$  or  $\{s_1, s_2, s_3, s_4, s_5\}$  and  $\{s_0, s_1, s_2, s_3, s_4\}$ , respectively, then the aggregation result is still the linguistic interval  $[s_4, s_5]$ . The great change of two experts' evaluations don't cause the change of the aggregation result. Obviously it is not reasonable.

The proposed method in this paper uses EHFLTSS to get the evaluation matrix that involves all the evaluations of experts and avoids the loss and distortion of information. The weights of criteria can be derived by the subjective and objective information. The positive ideal solution  $R^+$  and the negative ideal solution  $R^-$  are obtained by the operations of max-union and min-intersection on HFLTSS. The distance measures for EHFLTSS and TOPSIS are used to rank alternatives.

Wang<sup>40</sup> proposed a method to solve the above linguistic group decision-making problem. Following Wang’s method, the weights of criteria need to be given firstly, then the problem can be processed by the following steps.

- Step 1.** Based on the hesitant fuzzy linguistic decision matrices  $R_k = (H_S^{ij(k)})_{n \times m}$ ,  $k = 1, 2, \dots, t$ , construct a collective decision matrix  $R = (H_S^{ij})_{n \times m}$ , where  $H_S^{ij} = \bigcup_{k=1}^t H_S^{ij(k)}$ .
- Step 2.** Utilize the EHFLWA operator to obtain the collective evaluation values of the alternatives.
- Step 3.** Use the expected linguistic terms and hesitation degrees of the collective evaluation values to rank the alternatives.

By these steps and the weighting vector  $\omega^1 = (0.2286, 0.3170, 0.2572, 0.1972)^T$  obtained by Algorithm I, we obtain the collective evaluation values of the alternatives:

$$\begin{aligned}
 H_1 &= \{s_{2.71}, s_{2.91}, s_{2.94}, s_{2.97}, s_{3.03}, s_{3.14}, s_{3.16}, s_{3.17}, s_{3.20}, s_{3.23}, s_{3.26}, s_{3.29}, s_{3.37}, \\
 &\quad s_{3.40}, s_{3.43}, s_{3.46}, s_{3.48}, s_{3.49}, s_{3.52}, s_{3.63}, s_{3.69}, s_{3.71}, s_{3.75}, s_{3.94}\}, \\
 H_2 &= \{s_{4.09}, s_{4.29}\}, \\
 H_3 &= \{s_{2.80}, s_{3.03}, s_{3.12}, s_{3.20}, s_{3.35}, s_{3.43}, s_{3.44}, s_{3.51}, s_{3.66}, s_{3.74}, s_{3.83}, s_{4.06}\}.
 \end{aligned}$$

The expected linguistic terms are  $E(H_1) = s_{3.33}$ ,  $E(H_2) = s_{4.19}$ ,  $E(H_3) = s_{3.43}$ , respectively. So the ranking of alternatives is  $x_2 \succ x_3 \succ x_1$ , which is the same as that obtained by Algorithm I.

Comparing Algorithm I and Wang’s method,<sup>40</sup> we find that both use ELFLTSS to collect the linguistic information of a group and obtain a collective decision matrix. But the following steps are completely different from Wang’s method. Wang used a given weighting vector of criteria and the EHFLWA operator to aggregate EHFLTSS, and adopted a method based on expected linguistic term and hesitation degree of a virtual linguistic term set to rank alternatives. While Algorithm I uses the distance measures for EHFLTSS and the rationale of TOPSIS to rank alternatives. Moreover, Algorithm I can be used to derive weights of criteria according to the subjective and objective information. In Wang’s method, the weights of criteria can be only given. His paper did not give any method to derive weights. We also note from the above computation that, by Wang’s operators, the obtained overall evaluation values of alternatives are relatively tedious and a comparison method need be chosen to rank the aggregation values of alternatives. Our proposed

algorithm can avoid the tedious aggregation values and the choice of comparison method for the aggregation values, and is more simple and effective.

**5.2. A hesitant fuzzy linguistic decision making example**

We now apply Algorithm I to the example used by Rodríguez *et al.*<sup>31</sup>

**Example 2.** Let  $C = \{c_1, c_2, c_3\}$  be a set of benefit criteria,  $X = \{x_1, x_2, x_3\}$  be a set of alternatives and  $S = \{s_0: \text{nothing}(n), s_1: \text{very low}(vl), s_2: \text{low}(l), s_3: \text{medium}(m), s_4: \text{high}(h), s_5: \text{very high}(vh), s_6: \text{perfect}(p)\}$  be the linguistic term set used to generate the linguistic expressions. The assessments given by an expert to the alternatives are shown in Table 2.

Table 2. Assessments provided for the decision problem.

	$c_1$	$c_2$	$c_3$
$x_1$	between vl and m	between h and vh	h
$x_2$	between l and m	m	lower than l
$x_3$	greater than h	between vl and l	greater than h

By the transformation function  $E_{GH}$  defined in,<sup>31</sup> we transform the linguistic expressions into HFLTSSs which are shown in Table 3.

Table 3. Assessments transformed into HFLTSSs.

	$c_1$	$c_2$	$c_3$
$x_1$	$\{s_1, s_2, s_3\}$	$\{s_4, s_5\}$	$\{s_4\}$
$x_2$	$\{s_2, s_3\}$	$\{s_3\}$	$\{s_0, s_1, s_2\}$
$x_3$	$\{s_4, s_5, s_6\}$	$\{s_1, s_2\}$	$\{s_4, s_5, s_6\}$

Suppose  $\omega^2 = (0.2, 0.3, 0.5)^T$  is the subjective weighting vector of the criteria. We now apply Algorithm I to ranking the alternatives.

In Eq. (6) of Algorithm I, we suppose  $\gamma = 0$ . So the weighting vector  $\omega$  of criteria is equal to the subjective weighting vector  $\omega^2$ .

Suppose the decision maker is optimistic. From  $R^+ = (\{s_4, s_5, s_6\}, \{s_4, s_5\}, \{s_4, s_5, s_6\})$  and  $R^- = (\{s_1, s_2, s_3\}, \{s_1, s_2\}, \{s_0, s_1, s_2\})$ , we get the following weighted distances shown in Table 4 by using distance measures  $d_1, d_2$  and  $d_3$ , respectively.

Table 4. Weighted distances.

$i$	$d_1(R_i, R^+)$	$d_1(R_i, R^-)$	$d_2(R_i, R^+)$	$d_2(R_i, R^-)$	$d_3(R_i, R^+)$	$d_3(R_i, R^-)$
1	0.1833	0.4000	0.2076	0.4091	0.2667	0.4833
2	0.4861	0.0972	0.4917	0.1063	0.5333	0.1333
3	0.1500	0.4333	0.1500	0.4333	0.1500	0.4333

According to Formula (5), we calculate the closeness coefficients of the alternative  $x_i$  ( $i = 1, 2, 3$ ) and rank the alternatives. The results are exhibited in Table 5.

Table 5. Closeness coefficients and ranking order of alternatives.

$i$	$D_i^1$	$D_i^2$	$D_i^3$
1	0.3143	0.3366	0.3556
2	0.8333	0.8223	0.8000
3	0.2571	0.2571	0.2571
Rankings	$x_3 \succ x_1 \succ x_2$	$x_3 \succ x_1 \succ x_2$	$x_3 \succ x_1 \succ x_2$

From Table 4, it is noted that for the alternative  $x_i$  ( $i = 1, 2, 3$ ),  $d_1(R_i, R^+) \leq d_2(R_i, R^+) \leq d_3(R_i, R^+)$  and  $d_1(R_i, R^-) \leq d_2(R_i, R^-) \leq d_3(R_i, R^-)$ . By using three kinds of distance measures of HFLTSSs to respectively calculate the closeness coefficients of the alternative  $x_i$ , the obtained results may be different shown in Table 5. However, in three cases, the ranking order of alternatives is the same, which is  $x_3 \succ x_1 \succ x_2$ .

For Example 2, the method in Ref. 31 didn't consider the weights of criteria or supposed that the criteria have equal importance. By using Algorithm I, we can flexibly handle the weights of criteria, which is very important in solving a decision-making problem.

Liu and Rodríguez<sup>29</sup> also proposed a method based on TOPSIS to solve hesitant fuzzy multi-criteria decision-making problems. We now conduct a comparison with this method.

By the method in Ref. 29, the assessments of experts represented by HFLTSSs are translated into fuzzy envelopes represented by trapezoidal fuzzy membership functions, which are shown in Table 6.

Table 6. Assessments transformed into fuzzy envelopes.

	$c_1$	$c_2$	$c_3$
$x_1$	(0, 0.298, 0.364, 0.67)	(0.5, 0.67, 0.83, 1)	(0.33, 0.5, 0.5, 0.67)
$x_2$	(0.17, 0.33, 0.5, 0.67)	(0.17, 0.33, 0.33, 0.5)	(0, 0, 0.1478, 0.5)
$x_3$	(0.5, 0.8522, 1, 1)	(0, 0.17, 0.33, 0.5)	(0.5, 0.8522, 1, 1)

Let  $R^+ = ((1, 1, 1, 1), (1, 1, 1, 1), (1, 1, 1, 1), (1, 1, 1, 1))$  and  $R^- = ((0, 0, 0, 0), (0, 0, 0, 0), (0, 0, 0, 0), (0, 0, 0, 0))$ . By the distance formula  $d(A, B) = \frac{1}{4}(|a_1 - a_2| + |b_1 - b_2| + |c_1 - c_2| + |d_1 - d_2|)$  for two trapezoidal fuzzy numbers  $A = (a_1, b_1, c_1, d_1)$  and  $B = (a_2, b_2, c_2, d_2)$ , the closeness coefficients  $CC_i$ , defined by  $\frac{d(R_i, R^-)}{d(R_i, R^-) + d(R_i, R^+)}$  of the three alternatives can be obtained as  $CC_1 = 0.5416$ ,  $CC_2 = 0.2642$ ,  $CC_3 = 0.6616$  and the ranking is  $x_3 \succ x_1 \succ x_2$ , which is the same as that of Algorithm I.



Both Algorithm I and Liu and Rodríguez's method<sup>29</sup> are based on TOPSIS and can be used to solve multi-criteria decision-making problems with the hesitant fuzzy linguistic information, while the basis for the two methods is not alike. Using Liu and Rodríguez's method, we first need to translate an HFLTS into a fuzzy envelope, which is a trapezoidal fuzzy membership function obtained by aggregating the fuzzy membership functions of the linguistic terms in the HFLTS. Then the fuzzy TOPSIS is used to rank alternatives. In the process of the translation from an HFLTS into a fuzzy envelope, the different importance of the linguistic terms in an HFLTS is supposed, and is reflected in the calculation process of the parameters of the trapezoidal fuzzy membership function using the OWA operator. By contrast, Algorithm I deals with linguistic terms in an HFLTS as possible evaluation values with equal importance.

Compared with the considered methods, Algorithm I avoids choosing different operators to aggregate the evaluations represented by HFLTSs or single linguistic terms and does not need to deal with the HFLTSs as linguistic intervals or fuzzy envelopes, so it can avoid the loss and distortion of information. It can also assess the importance weights of criteria according to their subjective and objective information. Consequently, Algorithm I is more flexible and more precise in dealing with linguistic decision making problems.

## 6. Conclusions

The theory of HFLTSs has wide application prospect in objectively dealing with the situations where people have hesitancy in providing their linguistic assessments, but it has some limitations in describing group linguistic decision making information. Wang<sup>40</sup> introduced the notion of EHFLTSs by removing the consecution condition in HFLTSs, and proposed some operators for EHFLTSs to solve hesitant fuzzy linguistic group decision-making problems. In this paper, we have introduced the axiomatic definition of the distance measure for EHFLTSs and three concrete distance formulas, and then developed a new method to deal with group decision-making problems with hesitant fuzzy linguistic information. By the proposed method, linguistic evaluations of the evaluators are collected by EHFLTSs which could eliminate the aggregation step on individual decision matrices and avoid the possible loss of information; the importance weights of criteria can be assessed according to their subjective and objective information and the alternatives can be ranked based on the rationale of TOPSIS. Even for the multi-criteria decision making problems with hesitant fuzzy linguistic information, the proposed method is also suitable. The comprehensive and detailed comparison analysis with the existing methods has been made and the results have shown that the proposed method is more flexible and effective in managing linguistic decision making problems.

## Acknowledgements

The authors are most grateful to the referees and the editors for their constructive suggestions. The work was partly supported by the National Natural Science Foundation of China (71371107, 71171187), the National Science Foundation of Shandong Province (ZR2013GM011), and the Graduate Education Innovation Project of Shandong Province (SDYY12053, SDYC13036).

## References

1. I. Beg and T. Rashid, TOPSIS for hesitant fuzzy linguistic term sets, *Int. J. Intelligent Systems* **28** (2013) 1162–1171.
2. P. P. Bonissone, K. S. Decker, Selecting uncertainty calculi and granularity: an experiment in trading-off precision and complexity, in L. H. Kanal and J. F. Lemmer (Eds.), *Uncertainty in Artificial Intelligence* (North-Holland, Amsterdam, 1986), pp. 217–247.
3. F. E. Boran, S. Genc, M. Kurt and D. Akay, A multi-criteria intuitionistic fuzzy group decision making for supplier selection with TOPSIS method, *Expert Systems with Applications* **36** (2009) 11363–11368.
4. G. Bordogna, M. Fedrizzi and G. Pasi, A linguistic modeling of consensus in group decision making based on OWA operators, *IEEE Trans. Systems, Man, and Cybernetics, Part A: Systems and Humans* **27** (1997) 126–132.
5. C. T. Chen, Extensions of the TOPSIS for group decision-making under fuzzy environment, *Fuzzy Sets and Systems* **114** (2000) 1–9.
6. C. T. Chen and S. F. Huang, A fuzzy approach for supplier evaluation and selection in supply chain management, *Int. J. Production Economics* **102** (2006) 289–301.
7. M. F. Chen and G. H. Tzeng, Combining gray relation and TOPSIS concepts for selecting an expatriate host country, *Mathematical and Computer Modelling* **40** (2004) 1473–1490.
8. R. Degani and G. Bortolan, The problem of linguistic approximation in clinical decision making, *Int. J. Approximate Reasoning* **2** (1988) 143–162.
9. M. Delgado, J. L. Verdegay and M. A. Vila, On aggregation operations of linguistic labels, *Int. J. Intelligent Systems*, **8** (1993) 351–370.
10. F. Herrera, S. Alonso, F. Chiclana and E. Herrera-Viedma, Computing with words in decision making: foundations, trends and prospects, *Fuzzy Optimization and Decision Making* **8** (2009) 337–364.
11. F. Herrera, E. Herrera-Viedma and J. L. Verdegay, Direct approach processes in group decision making using linguistic OWA operators, *Fuzzy Sets and Systems* **79** (1996) 175–190.
12. F. Herrera, E. Herrera-Viedma and L. Verdegay, A sequential selection process in group decision making with linguistic assessment, *Information Sciences* **85** (1995) 223–239.
13. F. Herrera and L. Martínez, A 2-tuple fuzzy linguistic representation model for computing with words, *IEEE Trans. Fuzzy Systems* **8** (2000) 746–752.
14. F. Herrera and L. Martínez, A model based on linguistic 2-tuples for dealing with multigranularity hierarchical linguistic contexts in multiexpert decision-making, *IEEE Trans. Systems, Man, and Cybernetics — Part B: Cybernetics* **31** (2001) 227–234.
15. F. Herrera, L. Martínez and P. J. Sánchez, Managing non-homogeneous information in group decision making, *European Journal of Operational Research* **166** (2005) 115–132.

16. E. Herrera-Viedma, A. G. Lopez-Herrera and C. Porcel, Tuning the matching function for a threshold weighting semantics in a linguistic information retrieval system, *Int. J. Intelligent Systems* **20**(9) (2005) 921–937.
17. C. L. Hwang and K. Yoon, *Multiple Attributes Decision Making Methods and Applications* (Springer, Berlin Heidelberg, 1981).
18. M. Janic, Multicriteria evaluation of high-speed rail, transrapid Maglev, and air passenger transport in Europe, *Transportation Planning and Technology* **26**(6) (2003) 491–512.
19. G. R. Jahanshahloo, F. H. Lotfi and M. Izadikhah, An algorithmic method to extend TOPSIS for decision-making problems with interval data, *Applied Mathematics and Computation* **175** (2006) 1375–1384.
20. J. Kacprzyk and S. Zadrozny, Linguistic database summaries and their protoforms: towards natural language based knowledge discovery tools, *Information Sciences* **173**(4) (2005) 281–304.
21. C. K. Kwong and S. M. Tam, Case-based reasoning approach to concurrent design of low power transformers, *Journal of Materials Processing Technology* **128** (2002) 136–141.
22. L. W. Lee and S. M. Chen, Fuzzy decision making based on hesitant fuzzy linguistic term sets, in A. Selamat *et al.* (Eds.), *Intelligent Information and Database Systems*, Part I, LNAI 7802, 2013, pp. 21–30.
23. G. S. Liang, Fuzzy MCDM based on ideal and anti-ideal concepts, *European Journal of Operational Research* **112**(3) (1999) 682–691.
24. H. C. Liao and Z. S. Xu, Satisfaction degree based interactive decision making method under hesitant fuzzy environment with incomplete weights, *Int. J. Uncertainty, Fuzziness and Knowledge-Based Systems* **22** (2014) 553–572.
25. H. C. Liao and Z. S. Xu, Subtraction and division operations over hesitant fuzzy sets, *Journal of Intelligent & Fuzzy Systems* **27**(1) (2014) 65–72.
26. H. C. Liao, Z. S. Xu and X. J. Zeng, Distance and similarity measures for hesitant fuzzy linguistic term sets and their application in multi-criteria decision making, *Information Sciences* **271** (2014) 125–142.
27. H. C. Liao, Z. S. Xu and X. J. Zeng, Hesitant fuzzy linguistic VIKOR method and its application in qualitative multiple criteria decision making, *IEEE Trans. Fuzzy Systems*, 2014, DOI: 10.1109/TFUZZ.2014.2360556.
28. H. B. Liu, J. F. Cai and L. Jiang, On improving the additive consistency of the fuzzy preference relations based on comparative linguistic expressions, *Int. J. Intelligent Systems* **29** (2014) 544–559.
29. H. Liu and R. M. Rodríguez, A fuzzy envelope for hesitant fuzzy linguistic term set and its application to multicriteria decision making, *Information Sciences* **258** (2014) 220–238.
30. L. Martínez, J. Liu and J. B. Yang, A fuzzy model for design evaluation based on multiple criteria analysis in engineering systems, *Int. J. Uncertainty, Fuzziness and Knowledge-Based Systems* **14**(3) (2006) 317–336.
31. R. M. Rodríguez, L. Martínez and F. Herrera, Hesitant fuzzy linguistic term sets for decision making, *IEEE Trans. Fuzzy Systems* **20**(1) (2012) 109–119.
32. R. M. Rodríguez, L. Martínez and F. Herrera, A group decision making model dealing with comparative linguistic expressions based on hesitant fuzzy linguistic term sets, *Information Sciences* **241** (2013) 28–42.
33. R. M. Rodríguez and L. Martínez, An analysis of symbolic linguistic computing models in decision making, *Int. J. General Systems* **42**(1) (2013) 121–136.

34. H. S. Shiha, H. J. Shyurb and E. S. Leec, An extension of TOPSIS for group decision making, *Mathematical and Computer Modelling* **45** (2007) 801–813.
35. V. Torra, Hesitant fuzzy sets, *Int. J. Intelligent Systems* **25** (2010) 529–539.
36. V. Torra and Y. Narukawa, On hesitant fuzzy sets and decision, in *18th IEEE Int. Conf. on Fuzzy Systems*, Jeju Island, Korea, 2009, pp. 1378–1382.
37. J. Q. Wang, An outranking approach for multi-criteria decision-making with hesitant fuzzy linguistic term sets, *Information Sciences* **280** (2014) 338–351.
38. Y. J. Wang and H. S. Lee, Generalizing TOPSIS for fuzzy multiple-criteria group decision-making, *Computers & Mathematics with Applications* **53**(11) (2007) 1762–1772.
39. J. Wang, S. Y. Liu and J. Zhang, An extension of TOPSIS for fuzzy MCDM based on vague set theory, *Journal of Systems Science and Systems Engineering* **14**(1) (2005) 73–84 (in Chinese).
40. H. Wang, Extended hesitant fuzzy linguistic term sets and their aggregation in group decision making, *Int. J. Computational Intelligence Systems* **8**(1) (2015) 14–33.
41. G. W. Wei, Extension of TOPSIS method for 2-tuple linguistic multiple attribute group decision making with incomplete weight information, *Knowledge and Information Systems* **25**(3) (2010) 623–634.
42. C. P. Wei, N. Zhao and X. J. Tang, Operations and comparisons of hesitant fuzzy linguistic term sets, *IEEE Trans. Fuzzy Systems* **22**(3) (2014) 575–585.
43. Z. S. Xu and M. M. Xia, Distance and similarity measures for hesitant fuzzy sets, *Information Sciences* **181** (2011) 2128–2138.
44. R. R. Yager, On the retranslation process in Zadeh’s paradigm of computing with words, *IEEE Trans. Systems, Man, and Cybernetics, Part B: Cybernetics* **34**(2) (2004) 1184–1195.
45. R. R. Yager, An approach to ordinal decision making, *Int. J. Approximate Reasoning* **12** (1995) 237–261.
46. L. A. Zadeh, The concept of a linguistic variable and its applications to approximate reasoning, *Information Sciences*, Part I, **8** (1975) 199–249; Part II, **8** (1975) 301–357; Part III, **9** (1975) 43–80.
47. B. Zhu and Z. S. Xu, Consistency measures for hesitant fuzzy linguistic preference relations, *IEEE Trans. Fuzzy Systems* **22**(1) (2014) 35–45.